



FOOD & CARE  
COALITION

# ANNUAL REPORT

YEAR OF REPORT 2025

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# Executive Director Message

## Overview

Since our inception in 1988, the Food & Care Coalition has sought to address the social issue of homelessness with dignity, through cooperative collaboration, and with practicality.

Community involvement has always been vital to successful implementation of agency programs and services. I am deeply grateful to our donors, volunteers, and collaborative partners who enhance the client experience at our facility. Your kindness, generosity, insights, and advocacy have lightened the burdens of many, whether that be through a meal served, a bed provided, or a personal chat that has inspired hope or empowered one of our guests.



Your support has contributed to what I often call our “dignity project”. It is the warmth and service demonstrated by our staff, partners, and community that set a familial tone within our facility that connects us all and allows for social change within our community. May God Bless each of us in this important work.

**Brent S. Crane**  
*Executive Director*

**50,000**

**VOLUNTEER  
HOURS**

**7,200**

**UNIQUE  
VOLUNTEERS**

**33**

**COLLABORATIVE  
PARTNERS**

**Jenny Rowe**  
Volunteer Coordinator

“Volunteers are the lifeblood of our agency. I’m blessed every day to witness the kindness of so many in our community.”

# Financial Report

Frugal and sound fiscal management has always been emphasized by management. Avoiding debt, seeking out collaborative partnerships, planned and intentional agency growth, and the extent to which volunteers augment our service delivery system all contribute significantly to this agency priority. As our facility ages in the near future, the need to raise funds and set aside reserves for refurbishment and equipment replacement will become a priority.

**0%**

**Agency Debt**

The agency has no debt obligations.

**8%**

**Admin/FR Costs**

Most agencies operate with at least a 20-40% Admin/FR rate.

**100%**

**\$ to Client Programs**

A small agency endowment fund covers all Administrative costs incurred by the FACC.

**57%**

**Volunteer vs. Staff**

Volunteers contribute 57% of our agency labor force compared to 43% by paid staff.



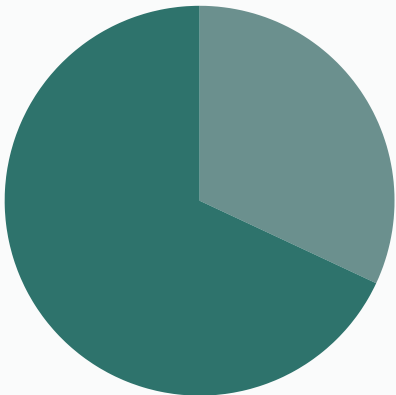
**YR END ASSETS:**  
**\$16,371,267**

**YR END LIABILITIES**  
**\$127,612**

**REVENUE**

Total Revenue (\$3,644,341)

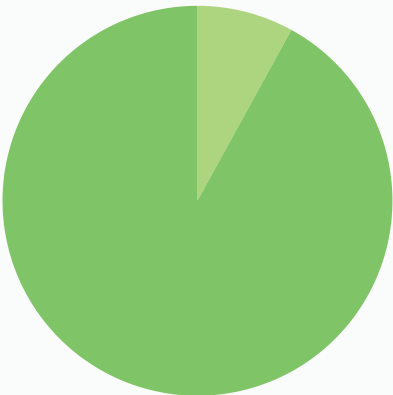
- In-Kind (\$1,164,684 / 32%)
- Cash (\$2,479,657 / 68%)



**EXPENSES**

Total Expenses (\$2,982,523)

- Admin/FR (\$238,602 / 8%)
- Program Exp (\$2,743,921 / 92%)

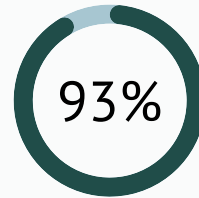


# Service Impact

Anyone who enters the Food & Care Coalition immediately sees and feels the difference in which programs are shared with our homeless community. It is a credit to our leadership, our community, and the hand of divine intervention. Thank you to all those who make our efforts meaningful and impactful.

## ★ **109,451: Meals Served**

Thanks to generous financial and food donors, the FACC provided a record 109,451 nutritiously prepared meals made possible by over 500 unique donors.

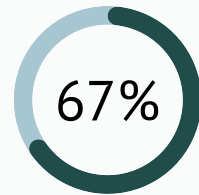


### **Retention Rate - C. Villas**

The percentage of clients who retain their housing status after entering our permanent housing.

## ★ **\$253,115: Hygiene Distributed**

Includes clothing, bedding, blankets, sleeping bags, socks, hats & gloves, Christmas bags, etc.



### **Housing Placements**

The percentage of our transitional housing clients who exit into permanent housing - more than double the state average of 30%.

## ★ **36,036: Bed Nights**

Includes the number of bed nights provided by our transitional housing program and permanent supportive housing units.

## ★ **11,189 / 50,769: Laundry>Showers**

Includes the number of loads of laundry and showers provided across all programs.



**198,947**

Website Clicks  
[www.foodandcare.org](http://www.foodandcare.org)



**2.1K**

Facebook Followers  
Food



**556**

Instagram Followers  
[foodandcareut](https://www.instagram.com/foodandcareut)



# Community Stories

## Volunteer Highlight: Bob Nave

Bob Nave, 91, lives by the quote displayed on the wall of the Food and Care Coalition's conference room: *"There are wounds to heal."*

Bob was taught about service at an early age by his mother. As a child, he was tasked with delivering food and essentials to a poor, homebound couple across the street. That simple act of kindness left a lasting impression on him.

After serving as a medic in the Korean War, Bob pursued a career with the U.S. Department of Agriculture and the Department of Defense, roles that took him across the globe. Upon retiring, Bob and his wife, Darlene, settled in California and began a tradition of volunteering. Over twenty years ago, the couple moved to Utah and felt a strong desire to help those experiencing poverty and homelessness. That desire led them to the Food and Care Coalition.

It was during his time with the Coalition that Bob identified a troubling issue: local stores were discarding perfectly good food nearing its expiration date, such as milk, produce, and baked goods. Bob approached the stores, gained their cooperation, and launched an initiative to collect and deliver the items to the Coalition. Twice a week, he loads his pickup truck with these donations and delivers them to the Coalition, where they are served to those in need in our community.

Each round trip takes about three hours, but for Bob, it's not a chore—it's a labor of love. His work is a tribute to Darlene, who passed away nearly four years ago, and a testament to their shared commitment to serving others.

## Georgia's Story

Life was good for Georgia - she was married with children and working as a pharmacy technician. Then, at age 32, a serious accident changed everything. Sixteen surgeries over eight years led to chronic pain, depression, and an addiction to prescription medication.

When the prescriptions stopped, Georgia made the mistake of obtaining them illegally through her job. She was caught, lost her employment, and spent time in and out of jail. By 2009, her marriage had ended, and after the heartbreaking loss of a daughter, Georgia hit rock bottom and knew something had to change. "The pain of the problem was worse than the solution," she says. She entered a 30-day inpatient rehabilitation program, followed by nine months in a sober living facility, and slowly rebuilt her life - finding sobriety, work, and an apartment.

For many years, Georgia thrived. But in 2024, after losing her job, exhausting her savings, and becoming homeless, she was struck by a car. Through it all, she remained sober and, in 2025, found her way to the Food and Care Coalition. Accepted into our Transitional Housing Program, she quickly secured employment and, within three months, moved into her own apartment.

Today, Georgia is sober, happy, working, and attending church again. Her courage and determination are inspiring and remind us that no matter how hard life becomes, with perseverance and support, recovery and renewal are always possible.

# Future Goals & Strategy



*In any given moment, we have two options: to step forward into growth or step back into safety.*

*- Abraham Maslow*

## Research

The Coalition is committed to improving programs. That entails regular self-evaluation coupled with considering external trends and best-practice research. Currently, we are conducting program research in conjunction with both Utah State and Brigham Young University.

## Collaborate

Collaboration is already a strong component of our success. While we are not ready to announce any new partnerships, we are actively in talks to expand our partner base, all with the intent of improving services available to our clients.

## Refine

Existing educational services are undergoing an internal review with the intent to modify and adapt curriculum to better suit client needs and improve client outcomes. Additionally, we are evaluating our core policy and values to ensure that services provided in a dignified manner.